



Staffordshire and
Stoke-on-Trent
Integrated Care Board

Integrated Care Board Briefing

Staffordshire and Stoke-on-Trent
ICB Meeting

18 May 2023

NHS Staffordshire and Stoke-on-Trent Integrated Care Board

This briefing aims to keep partners informed of the discussions at the NHS Integrated Care Board (ICB) meeting in public. To watch the recording and read the papers [visit the ICB website](#).

Community Story

- Andrew Burr, a community Pharmacist in Tamworth, presented his integrated medication management model. Andrew shared the story of Edna and what can happen if medication is not managed effectively.

The Board thanked Andrew for his passionate and insightful presentation. The Board explained there is work under way to improve the medicines management model across Staffordshire and Stoke-on-Trent. They will link in with Andrew to input into these conversations and explore the issues raised in more detail.

ICB Chair and Executive update

- David Pearson, Integrated Care Board (ICB) Chair, drew attention to the BBC Make a Difference award nominations and wished both teams good luck.
- Peter Axon, interim Chief Executive (CEO), commented on the system's financial position, and the improvement on the forecasted breakeven position as a small surplus for 2022/23 was delivered. The ambition of the 2023/24 plan is to breakeven; although there is significant risk attached.
- Peter shared with the Board that the national incident control team had a positive visit to the Staffordshire and Stoke-on-Trent's Incident Control Centre (ICC) this week. The ICC co-ordinates the Urgent and Emergency Care activities across the system and has been recognised as an exemplar of good practice.

The Board questioned whether the increase in GP appointments was linked to the recent Industrial Action. The Board confirmed there is a likelihood that they were connected but more would be undertaken to understand the data.

Board Assurance Framework (BAF)

- Claire Cotton, Associate Director of Corporate Governance at University Hospitals of North Midlands NHS Trust, presented a brief update on the Board Assurance Framework (BAF).
- Claire shared that the BAF Risk Owner and Lead Committees have now been identified and the annual cycle for future reports to Committees and Boards, has been established.

The Board commented on the logical nature of the reporting structure established and were assured of the recommendations.

Quality and Safety Report

- Heather Johnstone, Chief Nursing and Therapies Officer, introduced the report.
- Heather shared that the system has recognised the need to improve the identification and support of our young people with specialist mental health needs to improve outcomes. This work will be embedded into the Children and Young People portfolio.
- Heather shared that the Government has announced that work on the Liberty Protection Safeguards (LPS) guidance will be paused for the life of the current Government. Work on the application of the Mental Capacity Act will continue.
- Heather shared that following publication in March 2023, the LMNS (Local Maternity and Neonatal Services) are reviewing the three-year delivery plan and work is underway to create an implementation plan.

The Board thanked Heather for the update. The Board ratified the recommendations.

System Finance and Performance Report

- Paul Brown, Chief Finance Officer, introduced the finance report stating the system has submitted a breakeven position for 2022/23 in line with the plan, with a small surplus. The detailed accounts remain subject to audit.
- Phil Smith, Chief Delivery Officer, presented the performance and planned care report. Pressures in Urgent and Emergency Care remained in line with February. Overall, we are showing significant reductions in ambulance handover delay and continued improvements in response times and patient flow.
- Phill shared that the national target to eliminate 78+ week waits by March 2023 has not been achieved. However, it is worth noting that waits of over 65, 78 and 104 weeks are decreasing.

The Board thanked Paul and Phil for the report. The Board raised concerns around the decrease in the numbers of perinatal contacts. They were reassured that a fully compliant operational plan has been submitted to support this work, alongside work happening within maternity services.

Planning Report

- Paul Brown, Chief Finance Officer, introduced this report to seek ratification of the 2023/24 One Year Operational Plan and to inform the Board of the material changes made to the technical plan submissions on 4 May.
- The plan sets out a collective goal and priorities agreed in February by the executive teams of all statutory organisations. It has been developed collectively with system partners to cover both local and national priorities.

The Board recognised that the plan is more likely to be a success due to the partnership working that underpins it. The Board thanked Paul and the team for the work that went into the plan and asked for early communication if the plan is not being implemented as expected. The Board approved the One Year Operational Plan.

ICB Purpose, Vision and Mission and Statements

- Peter Axon, interim Chief Executive (CEO), introduced the report. Since the Integrated Care Board (ICB) was established, work has been underway to draft the Purpose, Vision and Mission statements. Full engagement across the workforce has taken place. The final versions will be communicated widely, and staff will be able to embrace the statements alongside the Leadership Compact.

The Board ratified the final versions.

Committee Assurance Reports

- **Quality & Safety Committee** – No escalations.
- **Finance and Performance Committee** – Megan Nurse, Non-Executive Director, presented this report. Megan shared that a Senior Responsible Officer (SRO) has now been identified for the Green Delivery plan. Megan also shared that the system has recently undertaken a Digital Maturity Assessment and was rated as low. There are improvements required in Empowering Citizens and Population Health Analytics and Intelligence.
- **People, Culture and Inclusion Committee** – Committee members noted that the Annual Report will be discussed at the June meeting of the Integrated Care Board (ICB) and would welcome the opportunity for the People Programme to be the subject of one of the newly introduced 'deep dives' that the Board has introduced.
- **Audit Committee** - No escalations.

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Date and time of next meeting in public: 15 June 2023 at 1.00pm in public – via MS Teams.

More information about the upcoming Board meetings can be found on the [ICB website](#).