



Provider Collaborative Board

25 September 2023

Provider Collaborative Programme Director Report

The Provider Collaborative Board noted the progress reported and key actions to be undertaken in the next month to progress the delivery of the Board Work Programme.

- Nicola Harkness, Provider Collaborative Programme Director, Integrated Care Board (ICB) presented the paper to the board.
- There are no escalations to discuss this month.
- A discussion has taken place with both the Chairs of the Southeast and Southwest Locality Groups around the potential opportunity for any collaborative developments on a geographical footprint. A report will be presented to the October Board.

Provider Collaborative Project Overview

Alex Robinson, Head of Transformation Delivery Unit, presented the paper to the Board providing a summary of how all provider collaborative opportunities and live projects are progressing, as they move from Stage 1 (scoping) to Stage 5 (closure):

- There are no escalations this month.
- The estates project was initially around voids, disposal, and efficiencies, but we can see that the shape of the collaborative, and what they are focussing on, is quite different.
- The estates project report states that they are looking at the overall strategy, solar panels, utilisation, surface assets and leases so a slightly different take on what they were planning on proposing. Workstreams are now being mobilised and scoping is underway. It is hoped a Stage 1 report will be available to present to the Board around November/December time.
- There are several projects that have been at Stage 2 for some time, the Board agreed to investigate this.
- The Musculo Skeletal (MSK) and Shared Care of Complex Medicines project will be moving into the mobilisation stage next month.
- Opportunities for sharing the learning are being explored between University Hospitals of North Midlands NHS Trust and University Hospitals of Derby and Burton, from a productivity and efficiency perspective.
- Alex Robinson, Head of Transformation Delivery Unit briefed the Board on the development of Stage 2 MSK. Alex advised there is a delay and that this is the need for all partners to agree the milestones to be monitored.

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Provider Collaborative Projects

The Provider Collaborative Board noted the progress of each provider collaborative opportunity as it moves from Stage 1 (scoping) to Stage 5 (closure) and noted that there are no exceptions to report this month.

Below is a summary of how the Provider collaborative opportunities and live projects are progressing, as they move from Stage 1 (scoping) to Stage 5 (closure):

- The Board noted the identification of a new provider collaborative opportunity – integrated care teams.
- The Board noted the latest update from the West Midlands Regional Collaborative.

UEC Portfolio- Acute Care at Home Update

- Helen Ashley, Director of Strategy and Transformation, University Hospitals of North Midlands NHS Trust (UHNM), briefed the Board.
- A Memorandum of Understanding (MoU) is in place for the service until March 2025, this has been agreed and signed by University Hospitals of Derby and Burton, The Royal Wolverhampton NHS Trust, University Hospitals of North Midlands NHS Trust and Midlands Partnership University NHS Foundation Trust.
- There have been some concerns expressed internally by UHNM, as the host of the service, as to whether everything in the MoU is properly articulated. Therefore independent advice has been sought with the conclusion that the MoU was the most detailed they have ever seen.
- A further update will be provided at the next board.

Planned Care and Cancer Portfolio Weight Management Project: specialised integration of services.

- Lindsay Carey was absent from the meeting, and Helen Ashley, Director of Strategy and Transformation, University Hospitals of North Midlands NHS Trust (UHNM) briefed the Board.
- The Board was made aware that work has been carried out over the past few months by Lindsay and other key stakeholders across the system.
- Lindsay Carey was hoping to obtain support from the Board around the idea of a six-month test of change using the collective resources that already exist to pilot in each geographical area. The South being UHNM catchment as opposed to the Southwest being The Royal Wolverhampton NHS Trust and University Hospitals of Derby and Burton NHS Trust.
- This is a multidisciplinary approach, whereby all referrals come into a single point of access as part of the MDT meeting. If members are supportive of this suggestion, Lindsay Carey will carry out more work with the individual organisations on how we might reprioritise our workforce to support several MTDs.

Delegation of Specified Specialised Acute Service Lines

- The Board made the members aware that Chris Bird, Chief Transformation Officer was not able to join the meeting, highlighting the paper is for information only and invited members to comment.
- The Provider Collaborative Board noted the content of the report.

System Recovery Programme

- This item was not discussed.

Provider Collaborative Business Cycle

- The Business Cycle will be reviewed against the Board Work Programme that was agreed in April to see if we are on track or behind on the projects and determine when the papers will be presented to the Board.
- A further update to be provided to the Board in October.

Any other business: Review of meeting effectiveness

- Tracy Bullock, Chief Executive, University Hospitals of North Midlands NHS Trust states that although there were several papers to be reviewed today, they were taken effectively within the timings with good strong leadership during the meeting. Behaviours were upheld in the leadership compact and there is no learning to improve going forward.

Date and Time of Next Meeting

Monday, 23rd October 2023 from 2:00 pm until 4:00pm via Microsoft Teams