



Provider Collaborative Board

23 October 2023

Provider Collaborative Programme: Director Report

Nicola Harkness, Provider Collaborative Programme Director, Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) presented the paper to the Board. The following was highlighted:

- An ICB Focus Group will be organised to look at the 59 commissioned specialised services, which are to be delegated to the ICB, and will support the transition and the delegation, ensuring System priorities are aligned to the Regional Commissioning Groups and across the West Midlands Provider Collaborative.
- Feedback from the System Governance Network concluded that the Provider Collaborative Programme should report directly to the ICB Board on a six-monthly basis. They also concluded that when ICB functions are being considered for delegation into provider collaboratives, the Governance Network should be engaged to review what form of governance would be needed.
- An ICB Working Group has been organised to work with individual Directors to discuss which ICB functions could be delegated within the system. This will be reviewed.
- There are two actions outstanding from the Provider Collaborative Board Work Programme 2023/24:
 1. (Action 4) Ensuring Population Health Management (PHM) is embedded within the Programme and get a better understanding of how PHM is going to support our priorities and planning going forward.
 2. (Action 7) Identifying the opportunity for ICB functions to be delegated into Provider Collaboratives.

The Provider Collaborative Board:

- Noted the progress reported and key actions to be undertaken in the next month to progress the delivery of the Board Work Programme
- Considered the Board Work Programme and Business Cycle outstanding actions 4 and 7
- Approved the Q3&4 Board Work Programme.

Provider Collaborative Project Overview

Alex Robinson, Head of Transformation Delivery Unit presented the paper to the Board providing a summary of how all provider collaborative opportunities and live projects are progressing, as they move from Stage 1 (scoping) to Stage 5 (closure).

The CHC collaboration has been included. Members were asked if they were happy with the proposal to move this into Stage 2 of the development process. Members supported the proposal.

The Provider Collaborative Board:

- Noted the progress of each provider collaborative opportunity as it moves from Stage 1 (scoping) to Stage 5 (closure)
- Approved the removal of the Estates and Sustainability projects from the work programme.

CHC Recovery Plan Update on Progress

Alex Robinson, Head of Transformation Delivery Unit presented a report that outlines the different projects within the System Recovery Programme. This includes the four projects which operate under the banner of 'management of CHC.'

- The report builds on the eight thematic areas of priority and the 16 underpinning projects, which make up the System Recovery Programme.
- 25 further products have been identified because of implementing the 16 projects.
- The majority of the 25 products will be delivered within existing staffing resources. There may be some areas which require a level of additionality.
- Once approved by the System Performance Group we will report on the delivery of these 25 products as opposed to the priorities / projects themselves, as we believe that this will provide the level of granular assurance that is required.
- Members gave approval of the 25 products/projects for future reporting.

The Provider Collaborative Board:

- Approved for the list of products/projects to be RAG rated each month from a delivery and assurance perspective. This will form the basis of future reports to this meeting.
- Noted the ask for all system partners to recognise / contribute to the workforce gaps in the plan where possible.

Population Health Portfolio: Neighbourhoods/Place

Dr Lorna Clarson, Deputy Chief Medical Officer and Clinical, Director for Improving Population Health, Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) presented on Place/Neighbourhoods. The slides gave an update around Place and locality development in line with the PHM programme. It was highlighted that important priorities have been agreed for both Staffordshire and Stoke-on-Trent that will need the help of the Provider Collaborative Board to deliver.

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The Provider Collaborative Board:

- Noted the update and agreements made at place.
- Discussed the role for Provider Collaboratives in the delivery of these initiatives.

Planned Care and Cancer Portfolio: Weight Management Specialised Integration of Services

Lindsay Cary, Weight Management Programme Senior Manager, UHNM delivered slides on the Weight Management Project: specialised integration of services and shared the following:

- Obesity has huge costs to the individual and links to other conditions.
- Obesity has been recognised by the World Health Organisation as a chronic disease but hasn't been given the same attention nationally as other long term chronic diseases.
- SWITCH (Stoke and Staffordshire Weight-Related Intervention that is Tailored for Care in Health) is currently being reviewed by the Impact Group, which consists of local residents giving lived experience of people living with obesity. Evidence has shown that weight stigma, unconscious bias and feeling judged can prevent people from accessing support with excess weight.
- The New service model is designed to integrate services around a person-centred, biopsychosocial approach.
- Alongside the service model, a stream to support workforce skills, education and sensitive conversations is also being developed.
- Additional considerations that need to be addressed to improve and support are:
 - health inequalities,
 - children and young people,
 - learning disabilities & neurodiversity,
 - pre and postnatal care and
 - the on-going momentum of system-wide integration and progressions within the multifactorial disease.

The Provider Collaborative Board support re-organising current workloads to be able to reallocate capacity and resource to create an integrated, efficient, and effective MDT that revolves around person-centred care.

Estates Portfolio: ICB Infrastructure Strategy Update

Helen Dempsey, Deputy Director of Finance Sustainability and Transformation, Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) provided the following updates:

- The report is to bring members up to date with the requirements and the approach of the Infrastructure Strategy that we are being required to deliver.
- This is being led through the System Estates Group, linking with all the other areas of infrastructure.
- We have a well-established Stakeholder Group which includes Local Authority, all the Directors of Estates and the Primary Care Landowners Propco.

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- There are three Estates Projects on the Board Work Programme that are recovery plan projects and it was agreed by members present that these will be moved off the Board Work Programme and worked on the BAU route of the Recovery Plan.
- The Greener Plan is also a project on the Board Work Programme, it was requested and agreed by members present that this be worked on the BAU route and reported back when there is something that requires a collaborative approach to be taken.

The Provider Collaborative Board noted the progress reported for infrastructure Strategy development.

Date and Time of next meeting:

Monday, 27th November 2023 from 2:00 pm until 4:00pm via Microsoft Teams