



Provider Collaborative Board

Monday 26 June 2023.

Provider Collaborative Programme Director Report

Highlights from the report include:

- A discussion was held regarding the interdependencies between the Integrated Care System (ICS) portfolios and enabling workstreams with the help of the Transformation Delivery Unit (TDU) team. The discussions looked to understand where the interdependencies are, and a high-level mapping exercise was conducted.
- The programme director announced that further work is to be carried out to understand the impact on delivering priorities where some pieces of work are at different stages of development. Any concerns will be flagged firstly by the portfolio directors and then reported to System Performance Group (SPG) as part of the monthly portfolio reporting and to the monthly CPL/SRO group to agree mitigating actions.
- The programme director stated that in the coming weeks, several meetings will take place to look specifically at care homes and the interdependency with those assigned portfolios and these will be reflected in future reports.
- The programme director stated future meetings with SROs and clinical directors will take place to review all work streams and portfolios to investigate further all identified opportunities.
- The board noted the progress reported and key actions to be undertaken in the next month to progress the delivery of the board work programme.

Review of Programme against the Provider Collaborative Maturity Matrix

Mrs Harkness provided an overview:

- The Maturity Matrix has been co-produced by NHSE and systems to support the development of strong provider collaboratives. This is a summary of the self-assessment against the Provider Collaborative Maturity Matrix. It is a supportive tool for when we are thinking about developing provider collaboratives, including the different forms of provider collaborative, key lines of enquiry, and evidence we would need to demonstrate maturity. Overall, our system is at the developing stage, this is mainly due to the work that has been carried out over the last 12 months around provider partnerships coming together to collaborate.
- The board will ensure Population Health Management is embedded as part of their case for change development.
- The board will continue to work to align with our Improving Population Health Portfolio to ensure collaboratives in development are targeting our communities to reduce health inequalities whilst improving efficiency and productivity.

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- The board was asked to consider further exploring of potential forms of collaboratives and consider if this could accelerate the benefits, they could bring to the cases for change currently under development.
- The board discussed the outcome of the self-assessment and key actions summarised in the paper and detailed in Appendix 1 to be taken by the Programme, system Portfolios and Enabling workstreams to further mature.
- The board discussed if the benefits of the collaboration could be further enhanced through function delegation from providers/ICB from April 2024 or changing the form and pace of provider collaboratives in development.
- The board will explore further with each Portfolio/ Enabling Workstream SRO and Clinical Director provider collaborative development opportunities, the form they can take, learning from other systems to drive at scale benefits, improvements in outcomes and reduction in health inequalities.

Provider Collaborative Project Overview

- There is an additional update to the report regarding the Shared Care Complex Medicines Project, a second workshop has been scheduled for the 28 June where it is hoped the shared set of principles will be agreed with partners; following this the draft delivery plan can be drawn up. Both documents will be shared with the July ICB Board.
- The Acute Care at Home Project Team has asked for approval to focus on the Memorandum of Understanding (MoU) to ensure they are going in the right direction and asked if there were any challenges partners would like to bring to this forum for discussion. If members approve, this will be the main focus for the Acute Care at Home updates going forward.
- The Director of Strategy and Transformation, Mrs Ashely stated a recent review of the Acute Care at Home MoU has been carried out with Claire Mackirdy, University Hospitals of North Midlands NHS Trust (UHNM) and Jennie Collier, Midlands Partnership University NHS Foundation Trust (MPFT). Following this, it was felt there is too much information included for an MoU and it needs amending with an overarching governance document to be created. Further discussions need to take place and include a representative from The Royal Wolverhampton NHS Trust (RWT).

Provider Collaborative Projects

The Provider Collaborative Board noted the progress of each provider collaborative opportunity as it moves from Stage 1 (scoping) to Stage 5 (closure) and noted that there are no exceptions to report this month.

Below is a summary of how the Provider collaborative opportunities and live projects are progressing, as they move from Stage 1 (scoping) to Stage 5 (closure):

Children and Young People (CYP), and Maternity Portfolio and Safeguarding Adult and Children Collaborative.

An overview of the report was provided.

- Heather Johnstone, Chief Nursing and Therapies Officer stated that all Safeguarding Boards are aware of the steps being made and are supportive of this approach.
- At present the board is not looking to move to hosting/ shared service model for safeguarding; this may be an option to explore in the future.

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- The Associate Director of Safeguarding, Claire Underwood, advised many clinicians to have signed up to and engaged in this process which is an exciting opportunity that enables efficiency and improved clinical leadership across our system. It was agreed the best and appropriate way to develop the collaborative was to maintain accountability within organisations for the time being but with a clearer line into the ICB through the newly created Health Safeguarding Forum.
- Safeguarding Nurse, Laura Collins, acknowledged there will be a lot of change in the safeguarding landscape for adults and children. Coming together will allow everyone to match and align to those plans, ensuring there is standardisation across the safeguarding provision and will reduce inconsistencies, improve our risk management, and become more joined up in the approach to managing and sharing resources.
- The board asked members for approval to progress to Stage 2.
- The board acknowledged that if accepted into full hosting, there would be timeliness efficiency and not necessarily financial gain, it would enable reporting into one organisation/collaborative and sharing the detail rather than separate papers, a particular benefit will be the workforce support and development.
- The Provider Collaborative Board approved to progress to Stage 2, full case for change Provider Collaborative.

Provider Collaborative Business Cycle

- The Business Cycle was noted with the following items to be included on the agenda for the July meeting:
- Stage 2 - Children's Asthma
- Stage 2 - Shared Care of Complex Medicines
- Stage 2 MSK Full Case for Change

Any other business: Review of meeting effectiveness

- All papers were reviewed today within the correct timings with good strong leadership.

Date and Time of Next Meeting

Monday, 24th July 2023 from 2:00 pm until 4:00pm via Microsoft Teams