



Provider Collaborative Board

18 December 2023

Provider Collaborative Programme: Director Report

Nicola Harkness, Provider Collaborative Programme Director, Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) presented the paper to the Board. The following was highlighted:

- A number of Planning Group Meetings across the System have taken place and the Provider Collaborative section of the plan will be updated to ensure the priorities for the programme have been reflected. The draft Planning Refresh will be submitted in January.
- The updated Provider Collaborative section of the JFP Refresh and Operational Plan 24/25 will be presented to the February Board.
- Stacey Norwood, Telford & Wrekin Council presented a review that has taken place of the Provider Collaboration and highlighted existing collaboratives and what other systems are doing across the region within their Provider Collaborative Programme. Stacey also reviewed past and present Provider Collaborative projects and looked at the Staffordshire and Stoke-on-Trent data to identify future opportunities. A formal report will be developed and shared with the Directors of Strategy Group and then the Provider Collaborative Board.

The Provider Collaborative Board reviewed and discussed the progress reported and key actions to be undertaken in the next month to ensure delivery of the Board Work Programme.

Provider Collaborative Project Overview

Alex Robinson, Head of Transformation Delivery Unit, presented the paper to the Board providing a summary of how all provider collaborative opportunities and live projects are progressing, as they move from Stage 1 (scoping) to Stage 5 (closure) and highlighted:

- There are no Outline Cases for Change to present this month.
- The RAG rating position has changed for the following projects:
 - All Age Safeguarding has moved into Amber.
 - MSK Lower Back Pain has moved into Amber due to the TDU Project Manager being moved to support the CHC Project.
- Payroll has been added to the Opportunities Pipeline following the System Employment Services presentation from last month's meeting.

The Provider Collaborative Board noted the progress of the 10 provider collaborative opportunities which are specific to the Staffordshire and Stoke ICS.

System Recovery

Paul Brown, Chief Finance Officer, Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) gave an update on System recovery and highlighted:

- The report has been circulated and there is nothing to escalate this month.
- The Care Homes Clinical Optimisation workshop was held on 15th December to look at how we can support Care Homes from a primary and community perspective.

Planning Update

Paul Brown, Chief Finance Officer, Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) referred to the Planning Update Report and highlighted:

- The planning guidance will be shared this week.
- The view of the year is currently being developed and will be presented to the System Performance Group and System F&P meeting.
- Clinicians will be asked to help set the framework at a workshop taking place on 24th January.
- Timelines will depend on when the planning guidance is received.

The Provider Collaborative Board noted the context and approach to developing the Operational Priorities and discussed the proposed Operational Priorities. The Board agreed the approach in supporting portfolio's / leads and the planning timeline.

Primary Care Portfolio UHNM- PCNs Clinical Collaborative Update

Dr Zia Din, Consultant Physician, UHNM provided an overview of his report:

- The UHNM PCN Clinical Collaborative was established in March 2023 with the first group meeting taking place in July. The group was formed as part of recommendations from the Academy of Royal Medical College.
- The key purpose of the group is to provide Senior Clinical Leadership across interface, while delivering the key priorities which are aligned to our strategy and operating at scale to improve the working across the primary secondary care interface.
- The group has dealt with challenges with focus on some key areas, however a lot of the discussion has been around setting standards of how we are going to operate the interface.
- Referring to the report shared Dr Zia Din highlighted one of the key documents 'How GPs manage Clinical Correspondence' which covers outpatient clinical letter standards. The report has been submitted to the Referral Optimisation Group as part of the Planned Care Portfolio, and presented to the Health and Care Senate where support was granted to adopt this across all three localities. This is now being taken through the governance process and will be shared at a future Board Meeting.

NHS Staffordshire and Stoke-on-Trent Integrated Care Board

- Updates will be provided every six months with the next update due in July 2024.

The Provider Collaborative Board are assured on establishment and progress on work through the forum. The Board will delegate Acute-Primary care interface improvement opportunities where collaborative senior clinical leadership is deemed pivotal.

Population Health Portfolio – Neighbourhoods/Place

Dr Lorna Clarson, Deputy Chief Medical Officer and Clinical Director of Improving Population Health, Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) gave a localities update and highlighted:

- Access to healthcare only accounts for 15-20% of health outcomes.
- The other 75-80% is influenced by the wider determinants such as the community we live in, the education we receive, and the choices we make.
- In order to effectively improve the health outcomes for our residents, we must understand how these wider determinants affect them, and this is likely to differ according to the localities they live in.
- Working at locality level will allow us to focus on smaller populations and provide greater flexibility to find tailored solutions to more local challenges in partnership with the LAs, provider partners, VCSE and communities.
- The vision for each locality is that there will be:
 - A group of evangelists invested in the locality.
 - A strong community voice to co-create.
 - A co-designed set of priorities based on health and social needs of each locality based on data and intelligence.
 - A strong focus on prevention of ill health, proactive care and supporting people to gain control of their own health and wellbeing.
 - Delivery using an integrated neighbourhood team which includes VCSE and community assets as well as health and care staff.
- Four pillars will be needed for each locality:
 1. Local intelligence
 2. Locality Core Team
 3. Community Reference Group
 4. MDT Delivery Team
- An update is planned to be shared in February.
- The term 'neighbourhoods' has currently been replaced with 'localities'.

Date and Time of next meeting:

Monday, 22nd January 2024 from 2:00 pm until 4:00pm via Microsoft Teams.