



Provider Collaborative Board

27 February 2023

Provider Collaborative Programme Director Report

Progress has been made on the communications and engagement plan to support the development of provider collaboratives. The ICS website now has a dedicated section, which will be updated following each meeting and information will be regularly shared with stakeholders.

An update on the development of Provider Collaboratives has been provided for the Operational Plan 2023/2024 and the first draft has been submitted. This continues to be work in progress until the end of March.

Provider Collaborative Projects

Below is a summary of provider collaborative opportunities being developed and how they are progressing as they move from Stage 1 (scoping) to Stage 5 (closure).

Current projects:

Stage 1: Children's Asthma (Children, Young People & Maternity Portfolio)

The asthma bundle of care is a national initiative that is being developed by NHS England to reduce avoidable hospital admissions for children and young people with a diagnosis of asthma.

The bundle of care sets out a number of deliverables that the ICS must aspire to achieve, and includes looking at environmental impacts, working with housing partners, looking at the care that is provided, effective preventative medicines and improved accuracy of diagnosis.

All system partners will need to work together to achieve the deliverable areas, which in turn will have a substantial impact on the care that we provide for our children and young people.

This project was approved and progressed to Stage 2.

Stage 1: All Age Safeguarding (Children, Young People & Maternity Portfolio)

When the ICB and ICS were being formed, we committed to maintaining the current safeguarding ways of working. However, since then a Transformation Group has been looking at how we now move to a single operating model for Staffordshire and Stoke-on-Trent ICS. We will look at taking the 'do it once and do it well' approach and streamline some systems and processes for safeguarding services, replicating national best practice. This will give us additional capacity by eliminating duplication and will strengthen the governance process where possible.

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Currently the Safeguarding Task and Finish Group reports up to the Safeguarding Board. The proposal is that the Safeguarding Board would be replaced with a Strategic Partnership Board, and this would be the forum where all of this work would be brought together.

This project was approved and progressed to Stage 2.

Stage 2: MSK (Planned Care Portfolio)

Musculoskeletal (MSK) conditions, and back pain specifically, are amongst the greatest cause of reduced health and wellbeing in Staffordshire and Stoke-on-Trent. Within the West Midlands, we also have one of the highest rates of people with MSK conditions, which is a significant issue for individuals, the economy, and our healthcare services.

There is an urgent need for us to look at a different and transformative way of working to manage MSK conditions, especially as there is no indication that demand for these services will decrease as the population grows. To do so, an MSK Stewardship and Transformation Programme has been created to look at value-based health care services working with a company called the Oxfordshire Triple Aim and Value Group.

Using a process called Socio and Technical Allocation of Resources (STAR) will help us to understand where value best sits for our population. A deep dive of our resources and carbon footprint has been taken. From the deep dive a number of people have been found with low back pain and knee pain over the age of 45. Therefore, a more detailed segment of the population will be reviewed.

Economic Data is being finalised and will be discussed early April and May to obtain a greater understanding of where value sits across our interventions for people with low back pain.

The project was reviewed and approved A further update will be provided to the June Board.

Stage 2: Shared Care of Complex Medicines (Primary Care Portfolio)

Members were asked to consider the proposal of convening a Medicines Optimisation and Pharmacy Steering Group, to replace the current Pharmacy Leadership Group. The Steering Group would provide the progress report to the Provider Collaborative Board.

A Project Team is being arranged with suggested representation from primary care, community care, secondary care and digital.

The approval for convening the Medicines Optimisation and Pharmacy Steering Group was agreed. A further update will be provided to the May Board.

Stage 2: Tier 3 and 4 Weight Management

A Clinical Lead has been appointed to the Tier 3 and 4 Weight Management project, who will be instrumental in setting the project metrics and milestones needed to move to Stage 3. The start date is yet to be finalised.

Stage 3: Occupational Health

This continues to progress well and we will have single system wide contract in place by 1st April.

Workforce Planning and Information Update

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Human Resource Directors have decided that they need to focus on the business-as-usual priorities and the 2023/24 plan, therefore won't be looking at a provider collaborative opportunity for the back-office function at this time. The removal of the Workforce Planning and Information opportunity from the work programme was approved and agreed.

Provider Collaborative Priority Projects for 2023/24

Estates

Through the system work on estates, progress has been made with financial contributions to system savings. Some of these savings will be reinvested and some will be cash savings as identified within the Trust's Cost Improvement Planning. Now there needs to be a focus on system estate strategy and planning, driven by the Integrated System Plan.

As estate is used as a system asset for the best possible healthcare outcomes, it is accepted as appropriate to challenge any current situation where a better outcome could be achieved for patients, service users or communities.

The key objective of the report of using estate as a system asset was approved.

Provider Collaborative Board Business Cycle

The following items are due to be presented to the March Board Meeting:

- Greener NHS Update
- GP Primary Care Collaborative Update
- Stage 1 - Acute Care at Home
- Adult Critical Care Update
- UHNM/GP Provider to Provider Collaborative Forum
- Review of Terms of Reference
- Review of Delegations
- Board Work Programme
- Planning Submission Update

Date and Time of Next Meeting:

27 March 2023 from 2:00 pm until 4:00pm via Microsoft Teams