



Provider Collaborative Board

21 August 2023

Provider Collaborative Programme Director Report

The Board noted the progress reported and key actions to be undertaken in the next month to progress the delivery of the Board Work Programme.

- There are no escalations to discuss for this month.
- Conversations across the board have progressed around the Organisational Development (OD) offer to support the Portfolio Matrix Teams, it is suggested work will commence in September and be supported by the Action Learning Sets which may cut across some of the portfolios.
- The Voluntary, Community and Social Enterprise (VCSE) representation on Portfolio Boards has now been agreed with the process of elections being completed.
- VCSE representatives will be visible on Portfolio Boards and included in the work of the Boards. The exception to this is the Hospices who are already part of the work supporting the End of Life, Long Term Conditions and Frailty Portfolio.

Provider Collaborative Project Overview

- A new provider collaborative opportunity has been identified regarding Integrated Neighbourhood Teams, this has been added to the work programme and Tracey Cox, Associate Director of Primary Care, will be leading on the development of the outline case for change, a further update will be provided to the September Board.
- A Continuing Healthcare (CHC) opportunity has been added to the report as a further provider collaborative opportunity is being explored.
- The June update from the West Midlands Regional Provider Collaborative has been included with the report for information purposes. This covers adult eating disorders, perinatal mental health and now includes a specific report on the performance activity for the Staffordshire and Stoke on Trent ICS.

The Provider Collaborative Board noted the progress reported and key actions to be undertaken in the next month to progress the delivery of the Board Work Programme.

Provider Collaborative Projects

The Provider Collaborative Board noted the progress of each provider collaborative opportunity as it moves from Stage 1 (scoping) to Stage 5 (closure) and noted that there are no exceptions to report this month.

Below is a summary of how the Provider collaborative opportunities and live projects are progressing, as they move from Stage 1 (scoping) to Stage 5 (closure):

NHS Staffordshire and Stoke-on-Trent Integrated Care Board

- The Board noted the identification of a new provider collaborative opportunity – integrated care teams.
- The Board noted the latest update from the West Midlands Regional Collaborative.

System Recovery Programme

- The Board agreed that the main area of focus would be around Continuing Healthcare (CHC) as we must improve care and at the same time be mindful of spend.
- The Board agreed that providers are best placed to lead the delivery of Continuing Healthcare (CHC) and the supporting workstreams.
- The Board agreed actions associated with the pathway and decisions being taken around the types of packages that patients are offered. This is about how we ensure patients coming through the pathway go through the right pathway and only go into Continuing Healthcare (CHC) when it is the patient's very best interest to do so.
- A provider collaboration will own and drive the programme with support from the Provider Collaborative Board and SPG.
- The Transformation Delivery Unit (TDU) which acts as the system PMO is going to wrap a weekly project management infrastructure around the recovery programme to help maintain some pace.
- It was agreed a Turnaround Director for the system should be appointed working one day per week and Paul Brown, Chief Finance Officer, has agreed to take on this role.
- A Co-Dependency Plan meeting took place on Friday (18.8.23) to carry out a check and challenge with each Portfolio, and some of the enabling workstreams, to see what they can offer towards delivering on the seven key areas. There are some key points that have come from this meeting that need further work. There was a consensus that more data was needed to inform not just the short-term but medium-term plans informed by PHM information to support this.
- It is hoped that all the metrics for each area with timelines across each of the Portfolios and enabling workstreams will be in place by 15 September.
- Members were asked to note from the discussions at the Co-Dependency Plan meeting it was highlighted that a System Lead for Admission Avoidance and the Care Homes Work has not yet been identified.
- It was agreed by the Board that as plans are developing, all Partners and Local Authorities are given the opportunity to contribute to ensure the plans are not being developed through an NHS lens only.

Provider Collaborative Business Cycle

- The Board noted the collaborative business cycle.

Any other business: Review of meeting effectiveness

- Tracy Bullock, Chief Executive, University Hospitals of North Midlands NHS Trust (UHNM) reflected that although there were several papers to be reviewed today, they were taken effectively within the timings with good strong leadership during the meeting. Behaviours were upheld in the leadership compact and there is no learning to improve going forward.

Date and Time of Next Meeting

Monday, 25th September 2023 from 2:00 pm until 4:00pm via Microsoft Teams