



**Staffordshire and  
Stoke-on-Trent**  
Integrated Care Board

Our Ref: PW/AKB/FOI/0424/779

Stafford Education & Enterprise Park  
Weston Road  
Stafford  
ST18 0BF

26<sup>th</sup> April 2024

Telephone: 0300 123 1461

Sent by email

Dear

**FOI-0424-779**

**Your request for information under the Freedom of Information Act 2000**

Thank you for your request for information received on the 2<sup>nd</sup> April 2024. We can confirm that the Staffordshire and Stoke-on-Trent Integrated Care Board can provide the following information.

Please see our responses in blue below:

**I wish to request the following document under the terms of the Freedom of Information Act 2000:**

**Background**

**On 8th September 2022 there was a Quarterly System Review Meeting of the Staffordshire and Stoke-on-Trent (SSOT) system, chaired by Dale Bywater, Regional Director.**

The link below provides more information:

<https://staffsstoke.icb.nhs.uk/your-nhs-integrated-care-board/our-publications/board-papers/september-2022/addendum-to-the-board-pack-for-information-quarterly-system-review-meeting-2/?layout=default>

**On page 4 of this document there is a reference to a “risk assessment paper” which was being presented to UHNM executives that month “in respect of the learnings from North Bristol” (this is a reference to the ‘North Bristol’ or ‘Continuous Flow’ Model for transferring risk across hospital sites, freeing capacity in A&E and reducing ambulance handover delays).**

**The request**

**I wish to request a copy of this document (“risk assessment paper”).**

**Chair:** David Pearson MBE

**Chief Executive Officer:** Peter Axon

**Please note that this request was originally sent to University Hospitals North Midlands, who then referred my request to yourselves.**

As per our email of the 26<sup>th</sup> April 2024, may we first apologise for the time taken to reply to your FOI request. A full answer is in the final stages of being prepared: e.g. securing the requested document from University Hospitals of North Midlands NHS Trust (because the ICB does not physically hold this document as requested but is responsible for holding the briefing papers that us and system partners have with NHS England at our Quarterly System Review meetings). The delay has been due to us carrying out extensive searches of our systems to try to locate the document referred to above.

We have today received the official document from University Hospitals of North Midlands NHS Trust which is provided herewith as requested.

May we apologise that your request has gone over slightly the 20 working days due to the extensive searches to obtain the document requested.

Should you require any further information or clarification regarding this response please do not hesitate to contact us. If you are dissatisfied with the response, you are entitled to request an internal review which should be formally requested in writing and must be within two calendar months from the date this response was issued.

#### **To request an internal review**

You can request an internal review by contacting the Staffordshire and Stoke-on-Trent Integrated Care Board FOI team by emailing the team at [StaffsStokeFOI@staffsstoke.icb.nhs.uk](mailto:StaffsStokeFOI@staffsstoke.icb.nhs.uk) or by post to the address at the top of this letter.

If you are not content with the outcome of your internal review, you may apply directly to the Information Commissioner's Office (ICO) for a decision. Generally, the ICO cannot make a decision unless you have exhausted the Staffordshire and Stoke-on-Trent Integrated Care Board's FOI complaints procedure.

The ICO can be contacted at:

Information Commissioner's Office  
Wycliffe House  
Water Lane  
Wilmslow  
Cheshire SK9 5AF

[www.ico.gov.uk](http://www.ico.gov.uk)



**Staffordshire and  
Stoke-on-Trent**  
Integrated Care Board

Yours sincerely

**Paul Winter**  
**Associate Director of Corporate Governance**