

Integrated Care Board Briefing

Staffordshire and Stoke-on-Trent
ICB Meeting

16 March 2023

NHS Staffordshire and Stoke-on-Trent Integrated Care Board

This briefing aims to keep partners informed of the discussions at the NHS Integrated Care Board (ICB) meeting in public. To watch the recording and read the papers [visit the ICB website](#).

Staffordshire and Stoke-on-Trent Staff Story

- Mish Irvine, Associate Director of People for the ICS, introduced Sarah's Story. Sarah is a Deputy Care Manager for Home Instead in Stoke-on-Trent. After working in retail for 22 years, she realised her passion for social care and started working with Home Instead. The system has been working with Home Instead and wanted to share Sarah's story to showcase the flexibility, support and opportunities the social care sector has to offer.

The Board thanked Mish and Sarah for sharing her story. Mish confirmed that the video is available online and has been shared with partners to share with their local communities. The Board asked that we share learnings from Sarah's story to see how we can improve the transition into the care sector for others. Mish shared that there are system wide initiatives running continuously with schools and young people to showcase the opportunities available to them within the Health and Care sector, to support the wider workforce recruitment plan.

ICB Chair and Executive update

- David Pearson, Chair, wanted to express his sincere thanks to everybody involved in the work over the past month to keep the system going due to the recent pressures. He drew people's attention to the key figures in the report.
- Peter Axon, interim CEO, wanted to thank the system partners for the work that has gone into planning for 2023/24, and the continued effort to mitigate the impact of the recent industrial action.

The Board welcomed the news of additional funding outlined in the report, particularly the investment into a new Crisis Café in the region.

ICP Strategy and Joint Forward Plan Update

- Paul Edmondson-Jones, Chief Medical Officer, introduced the update and expressed how the strategy is supported by population health management data. A key part of the strategy is the 5P's - prevention and inequalities, productivity, personalised care, personal responsibilities, people and communities – and the Integrated Health and Care Outcomes Framework.
- Paul shared that engagement on the strategy has happened and will continue to happen.

The Board thanked Paul and the team for the work on the strategy and for the way it has been socialised and shared across the system. The Board suggested that the 5P's are mapped against the national priorities and our Portfolios to influence the direction of the strategy. The Board approved all the recommendations.

2023/24 Operating Plan Update

- Paul Brown, Chief Finance Officer, introduced the operating plan update. A draft plan will be submitted to NHS England at the end of March, focused around recovering core services and productivity for activity in urgent care, planned care, cancer and diagnostics. Paul shared that we are broadly compliant, but activity and performance plans indicate that there are currently four areas of non-compliance. All of these are contributed to by our main acute providers, so there is work across the system to work on these.

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- Chris Bird, Chief Transformation Officer, introduced the Joint Forward Plan. Guidance is looser and does not set out specific objectives, so locally Chris shared that the plan would align closely with the ICB strategy, be reflective of national and local plans, policies and portfolios and be anchored to our partner organisations.

The Board recognised and commended the partnership working in this update. They noted the progress and thanked the teams for their efforts on this complex work.

NHSE Delegation Update

- Chris Bird, Chief Transformation Officer, confirmed that from 1 April 2023, ICBs will receive delegated responsibility for Primary Pharmacy and Optometry services as well as Primary and Secondary Dental Services (POD). These delegations will complement the already-delegated duties for Primary Medical Services (General Practice).
- Chris confirmed there will be a continued focus throughout 2023/24 to fully assess all aspects of the delegated services and embed the new responsibilities into the ICBs own governance arrangements.
- The Board is asked to approve Tier 1 Part A Joint Working Agreement and Tier 1 Part B Joint Working Agreement and to ratify the national delegation agreement.

The Board thanked Chris for the update and for the work on this complex project. The Board accepted the recommendations, with a side note to highlight the risks to NHS England.

Stoke-on-Trent Joint Commissioning Strategy for Special Educational Needs and Disabilities (SEND)

- Chris Bird, Chief Transformation Officer, introduced the strategy that sets out the vision and intentions for improving children's lives in Stoke-on-Trent over the next five years; with implementation starting in Spring 2023.
- The development of the strategy has been directed by the Stoke-on-Trent Inclusion Partnership Board (now known as the Executive Board for SEND and Inclusion) and they will have the overall oversight and accountability.

Chris confirmed to the Board that educational providers have also been included in the development of this strategy. The Board approved the strategy.

Mental Health & Wellbeing Strategy

- Chris Bird, Chief Transformation Officer, introduced the paper. During December 2020, the Staffordshire Health and Wellbeing Board approved a recommendation for a joint approach by Staffordshire County Council and the then Staffordshire CCGs to develop a new Staffordshire Joint Mental Health Strategy to replace the existing strategy. Stoke-on-Trent City Council are not party to the development of this new joint Strategy; a separate strategy is under development via the City Council.
- To address and help to improve the mental health and mental wellbeing of people across Staffordshire, six key outcomes were identified from the engagement activities.

The Board ratified and approved the strategy and welcomed the system engagement with the strategy.

Board Assurance Framework (BAF) Summary

- Sally Young, Director of Corporate Governance, presented the summary and shared that the BAF was discussed at Audit Committee on 6 March 2023. The committee did not feel that there was justification in decreasing the scores of BAF risk 3 and 6, so they did not support this reduction.

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- The committee asked about the creation of BAF risks for 2023/24 and if these would link in with the ICS Strategy, the five-year plan and the annual plan linked back to the strategic objectives in the BAF. Sally confirmed there would be a BAF workshop with executives on 14 March to look at the closedown of the 2022/23 BAF risks and potential strategic objectives for 2023/24. The output from this will be shared with non-executive directors and be reported to the April ICB Board.

The Board approved the recommendations.

Risk Register

- Sally Young, Director of Corporate Governance, introduced the report. Sally confirmed the Governance team are working with colleagues and partners across the system to align the risk register. Risk owners are required to review the risks to identify where there is any possible cross-over between committees, to determine if any of the risks should be reviewed by another committee.

The Board received the risk register for assurance and noted the risks registered.

Quality and Safety Report

- Heather Johnstone, Interim Chief Nursing and Therapies Officer introduced the report. Heather commented on the recent Care Quality Commission (CQC) reports in the region – the West Midlands Ambulance Service (WMAS) (no rating was given) and Ivtsey Bank (which has been downgraded to inadequate). Heather reassured the Board that the ICB will be working with WMAS to support them with the CQC recommendations and that work to support providers with Ivtsey Bank will continue across the system.

The Board thanked Heather for the update.

System Finance and Performance Report

- Paul Brown, Chief Finance Officer, introduced the finance report stating he is confident that we will deliver breakeven for 2022/23.
- Phil Smith, Chief Delivery Officer, presented the performance report and stated that the pressure in Urgent and Emergency Care reduced in January to more normal levels for the time of year.
- There is a focus now on the learning from Winter, including how risk was shared and how workforce challenges were managed across the system.
- It has been confirmed that the target to eliminate 78+ week waits by the end of March 2023 will not be achieved. On 19 February, 1,144 ICB patients were waiting more than 78 weeks. Industrial action and other causes has led to this. Support from providers across the system is being sought to address this.

The Board thanked Paul and Phil for this report.

Assurance Reports from Committees of the Board

- Quality and Safety Committee: No escalations.
- Finance and Performance Committee: No escalations.
- Audit Committee: No escalations.
- People, Culture, and Inclusion Committee: No escalations.

The Board thanked everyone for their reports.

Date and time of next meeting in public: 20 April 2023 at 2.00pm via MS teams.